

SCRUTINY COMMISSION FOR HEALTH ISSUES	Agenda Item No.7(i)
15 MARCH 2016	Public Report

Report of the Stephen Graves, Chief Executive Officer, Peterborough and Stamford Hospitals NHS Foundation Trust

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HINCHINGBROOKE AND PETERBOROUGH AND STAMFORD HOSPITALS NHS FOUNDATION TRUST COLLABORATIVE PROJECT BOARD

1. PURPOSE

1.1 This information is for Scrutiny Committee members to use, if necessary, should any questions about the collaboration work between PSHFT and HHCT be directed to them. This information has been agreed by both Trusts for external use.

2. RECOMMENDATIONS

2.1 The Committee to note the content of this briefing on the HHCT/PSHFT Collaboration Project.

3. LINKS TO THE SUSTAINABLE COMMUNITY STRATEGY

3.1 N/A

4. BACKGROUND

4.1 Both Trusts have signed a Memorandum of Understanding which sets out terms for working together to consider how they could collaborate clinically to develop more sustainable services and improve outcomes for patients, how they might benefit from sharing of ‘back office’ functions, plus examine the potential benefits of any changes to organisational form.

4.2 This project is part of the wider Cambridgeshire and Peterborough work to develop a Sustainability and Transformation Plan (a national requirement) by June 2016.

5. KEY ISSUES

5.1 The following organisational form options are being considered as part of this work:

Option 1 – Do nothing for now.

Option 2 – Some clinical collaboration and back office shared working.

Option 3 – Single operational and back office function, joined up clinical teams, but two separate board of directors and each organisation remaining a separate entity.

Option 4 – Full merger of both Trusts.

5.2 Potential merging of ‘back office’ services would include departments that are not directly involved in delivering patient care, including the boards of both Trusts and departments such as Finance, HR, IT and specific leadership/management roles.

5.3 Collaboration of clinical services involves all specialties delivered by both organisations.

5.4 The work **does not** include any review of maternity services or emergency care provided by either Trust. However, a national report on maternity services (Baroness Cumberledge’s

Maternity Review) has recently been published and includes recommendations that all Trusts need to consider. In addition, urgent and emergency care provision, including the designation of local sites and services, is currently under review as part of the national Urgent and Emergency Care Vanguard programme, which is being led by Cambridgeshire and Peterborough Clinical Commissioning Group.

- 5.5 A review of paediatric services is also taking place as part of the CCG-led Sustainability and Transformation Plan. These are all national-level reviews outside of the control of each Trust and will have to be responded to as and when any outcomes are reached.

6. IMPLICATIONS

- 6.1 N/A

7. CONSULTATION

- 7.1 Engagement with staff and stakeholders is underway.

8. NEXT STEPS

8.1 Current messages – February 2016

- 8.1.1 Since making the announcement in early January, about the plans for both Trusts to work together to examine the benefits of working more collaboratively in the future, hundreds of staff in both hospitals have attended open forum sessions with their respective CEOs to pose questions and share comments.
- 8.1.2 The Trusts are working with their local and regional union reps to ensure staff can direct any concerns through them if they feel unable to pose a query through internal channels.
- 8.1.3 Work continues on scoping the benefits of closer working – from sharing of some services through to a merger option. Key areas of focus are options that will help us deliver clinically sustainable services and improved outcomes for patients.
- 8.1.4 This scoping work is likely to be complete in April by when the boards of each Trust will make a decision based upon the outcome of this work.
- 8.1.5 The work is being overseen by a Project Board, made up of executives and non-executives from both Trusts and our regulators, which meets fortnightly.
- 8.1.6 Several joint board sessions are planned to be held between now and April to discuss progress of the project.
- 8.1.7 The chairmen from both Trusts are meeting with Huntingdon MP Jonathan Djanogly after he raised concerns about the impact this work might have on the future of some services at Hinchingsbrooke Hospital. This meeting is taking place in March. The Chairs are also engaging/meeting with other local MPs.
- 8.1.8 Both Trusts are keeping their local authority Overview and Scrutiny Committees (for health) briefed on the work as it develops.

9. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 9.1 None.

10. APPENDICES

- 10.1 None.

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